

November 11, 2020

Attention: Administrative and Finance Committee

Controller's Report on Monthly Financial Activity. (Information)

Purpose

The purpose of the Controller's Report is to provide summarized financial information on a monthly basis to the Board of Directors.

Financial Information

Attached for review by the Administrative and Finance Committee and the Board of Directors are the following financial documents comprising the Controller's Report:

1. Water Sales Volumes, in acre-feet
2. Water Sales Revenues, in millions
3. Water Purchases and Treatment Costs, in millions
4. Budget Status Report
5. Schedule of Cash and Investments

The Multi-Year Budget Status Report compares actual revenues and expenses on a budgetary basis to the period-to-date budget. This report includes the mid-term budget amendments approved by the Board in June 2020. A summary of the Fiscal Years 2020 and 2021 Budget Status Report (in millions) for the fifteen-month period of July 1, 2019 through September 30, 2020 are as follows:

	FY 2020 & 2021 Amended Budget	For the 15 months ended September 30, 2020			
		15 Months Budget	15 Months Actual	\$ Variance Positive/ (Negative)	% Budget Above/ (Below)
Water Sales	\$ 1,306.9	\$ 843.1	\$ 742.3	\$ (100.8)	-12%
Water Purchases & Treatment	1,075.5	695.9	583.8	112.1	-16%
Net Water Sales Revenue	231.4	147.2	158.5	11.3	8%
Revenues & Other Income	237.1	137.4	135.0	(2.4)	-2%
Total Revenues	468.5	284.6	293.5	8.9	3%
Total Expenses	449.9	270.8	265.1	5.7	-2%
Net Revenues Before CIP	18.6	13.8	28.4	14.6	106%
CIP Expenses	162.2	114.1	74.3	39.8	-35%
Net Fund Withdraws	\$ (143.6)	\$ (100.3)	\$ (45.9)	\$ 54.4	-54%

Summary

The Water Authority was fifteen months into the two-year budget and has a favorable variance of \$54.4 million for the period ending September 30, 2020. The fifteen-month budget provided for a withdrawal from fund balance of \$100.3 million, but the actual amount required from fund balance was a withdrawal of \$45.9 million. Water sales are below budget by 12 percent and water purchases and treatment costs are off by a similar amount as can be seen in the summary table. The net result is that actual net water sales revenue of \$158.5 million is greater than the fifteen-month budgeted amount of \$147.2 million by \$11.3 million. As of September 2020, other

revenues are \$2.4 million below budget, and other expenses and CIP are \$5.7 million and \$39.8 million, respectively, below budget, resulting in a significantly lower draw from fund balance than projected through September. Additional details on these variances follow.

Net Water Sales Revenue

Net Water Sales Revenue is the Water Authority's principal source of revenue and is the difference between the sale of water and the cost of that water. Sales include revenues from variable commodity charges for supply, treatment and transportation, as well as from fixed charges for customer service, storage, infrastructure access charge, and supply reliability. Cost of water includes payments to the following water suppliers: Metropolitan Water District (MWD), Imperial Irrigation District (IID), and Poseidon Resources (Channelside) LP.

Net Water Sales Revenue for the fifteen-month period ended September 30, 2020 was \$158.5 million, or 8 percent more than the budgeted amount of \$147.2 million. Actual Water Purchase and Treatment Costs were lower than budgeted by 16 percent due to lower than projected water sales of 12 percent. Detailed information relating to Net Water Sales Revenue is described below and shown on Attachments 1, 2, and 3.

Total acre-feet (AF) of water sold was budgeted at 551,915 AF. Actual water sales volume was 469,023 AF or 15 percent less than budgeted due to lower demand (Attachment 1). Total Water Sales Revenue was \$742.3 million or 12 percent lower than the budget of \$843.1 million (Attachment 2). Reduced water sales continued through this reporting period and cumulatively are lower due to (1) member agencies using more local surface water supplies than anticipated, and (2) the demand dampening effects of significant local rainstorms experienced over the November, December and April months of Fiscal Year 2020.

Total Water Purchases and Treatment costs were budgeted at \$695.9 million. Actual costs were \$583.8 million or 16 percent lower than budgeted (Attachment 3). This cost category included \$150.9 million for 224,997 AF of water purchased from IID, \$156.6 million for MWD's conveyance charges related to IID, Coachella Canal and All-American Canal water, and \$144.4 million of water purchased from Poseidon Resources (Channelside) LP.

Revenues and Other Income

As shown in Attachment 4, total Revenues and Other Income were budgeted at \$137.4 million for the fifteen-month period ended September 30, 2020. Actual revenues were \$135.0 million or 2 percent lower than budget.

Actual revenues materially lower than the fifteen-month budget include the following:

- **Grant Reimbursements:** \$11.0 million lower than budgeted primarily due to construction and implementation delays for the IRWM projects and to a lesser extent timing of reimbursements from the state of California's Department of Water Resources
- **Hydroelectric Revenue:** \$0.5 million lower than budgeted due to reduced water demands and an unplanned 3-month outage on one of two generating units at the Lake Hodges Hydroelectric facility in Fiscal Year 2020

Actual revenues materially higher than the fifteen-month budget include the following:

- Other Income: \$2.0 million higher than budgeted due to contracted shortfall payment revenues received from Poseidon for the months of May through July, and due to other miscellaneous revenue reimbursements
- Contributions in Aid of CIP: \$1.9 million higher than budgeted due to a capital grant received relating to the DWR Prop 50 Desal Relining Project K0304
- Capacity Charges: \$1.8 million higher than anticipated due to an increase in the number of building permits issued for water services throughout the county
- Property Taxes: \$1.7 million higher than anticipated due to increased property values
- Investment Income: \$1.5 million higher than budgeted due to higher yield on investments

Expenses

As shown in Attachment 4, total Expenses were budgeted at \$270.8 million for the fifteen-month period ended September 30, 2020. Actual expenses were \$265.1 million or 2 percent lower than budget, with these continued savings offsetting reduced revenues.

Actual expenses materially lower than the fifteen-month budget include the following:

- Grant Expenses: \$13.2 million lower than budgeted similar to the reduction in grant revenues because of construction and implementation delays for the IRWM projects. There have also been more advance funded grants thereby increasing revenues without the matching expenses being received until later dates.
- Equipment Replacement: \$1.6 million lower than budgeted due to the deferral of purchases; it is anticipated that this same amount of savings will carry through Fiscal Year 2021
- Operating Departments: \$1.7 million lower than budgeted due to effects of implementing a hiring freeze, suspending most travel, limiting training to critical needs and reducing professional services costs; the Operating Department budgets include contributions for pension and OPEB benefits, but these expenses can vary significantly once actuarial reports are received (based on updated assumptions and experience studies) and so there was an additional \$4.1 million charge related to pensions in Fiscal Year 2020 that will be paid through increased contributions in future years

Actual expenses materially higher than the fifteen-month budget include the following:

- Debt Service: \$8.4 million higher than budgeted due to the one-time cash defeasance of debt funded through the Pay-As-You-Go Fund in September related to the series 2005A, 2011A and 2011B bonds authorized by the Board that was offset by commercial paper program savings and cash flow savings from the Series 2020A bond refunding transaction completed in July 2020
- Other Expenses: \$2.4 million higher than budgeted primarily due to engineering and construction project costs related to the MWD Skinner bypass line to be completed in Fiscal Year 2021 along with increased compensated absences accruals (vacation and sick leaves) for employee leaves not yet taken, and finally costs related to developer deposits and grants program administration that were already reimbursed. (Generally Accepted Accounting Principles require that revenues and expenses be shown gross and not net, and so some of the Other Income reported above directly offsets Other Expenses)

CIP Expenses

Attachment 4 shows CIP Expenses were budgeted at \$114.1 million for the fifteen-month period ended September 30, 2020. Actual expenses were \$74.3 million or \$39.8 million lower than budget due to the deferral of projects; it is projected that CIP expenses for both years will approximate \$132 million resulting in about \$32 million in savings.

Cash and Investments

As of September 30, 2020, the Water Authority's cash and investments balance was \$279.8 million, approximately 91 percent unrestricted funds with the remaining 9 percent of funds restricted for specific purposes (Attachment 5). The Water Authority Treasurer pools the cash of the Pay-As-You-Go Fund with total unrestricted funds to maximize investment returns. The Rate Stabilization Fund (RSF) cash and investments balance was \$121.4 million, representing approximately 163 percent of the targeted value of \$74.3 million and 115 percent of the maximum balance of \$105.2 million. In June 2018, the Water Authority Board approved a multi-year refinement to its RSF methodology. FY 2021 will reflect the final adjustment to this methodology, and as such, the current fund balances are expected to exceed target/maximum levels. The CY 2021 Rate Study forecasted future withdrawals to provide rate smoothing and align balances within the revised target levels. The Pay-As-You-Go Fund cash and investments balance decreased in September due to the payment of \$20.0 million for the partial debt defeasance of Series 2005A, 2011A and 2011B.

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Approved by: Christopher Woidzik, CPA, Controller

Attachments:

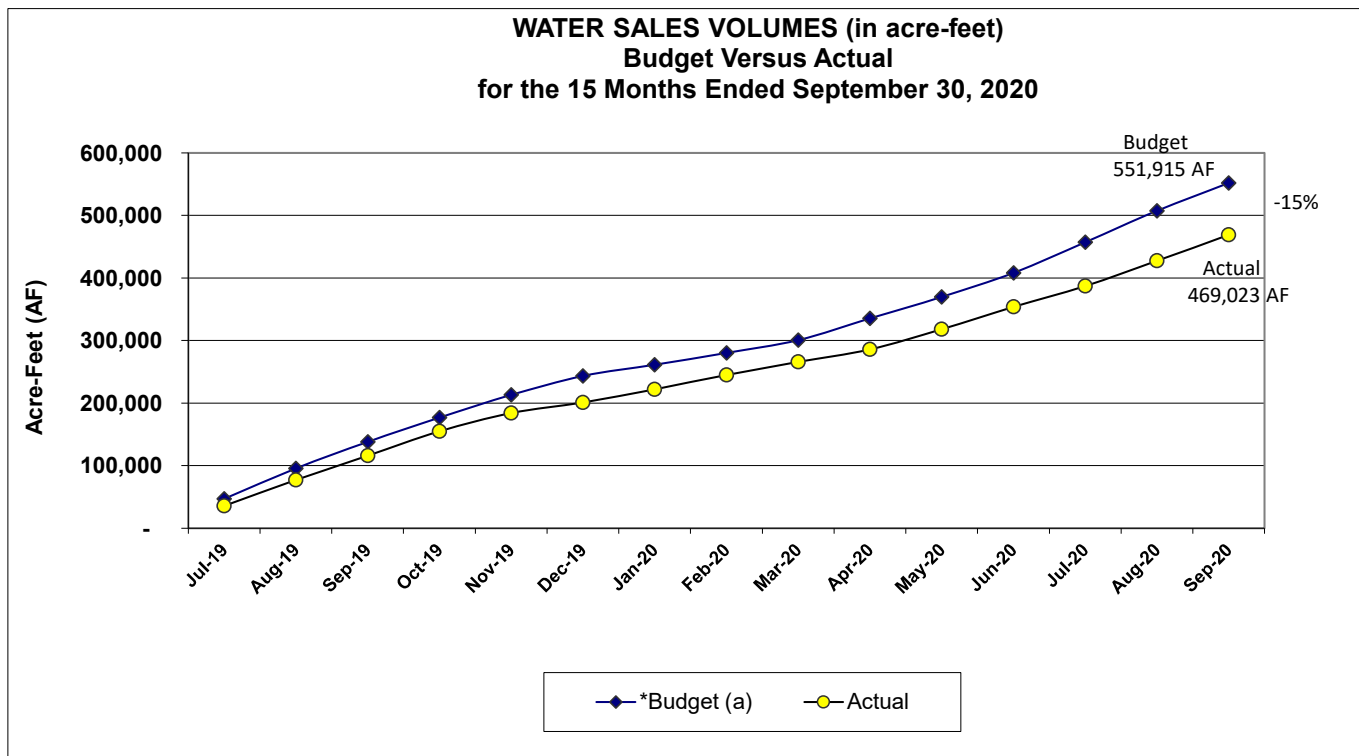
Attachment 1 – Water Sales Volumes

Attachment 2 – Water Sales Revenues

Attachment 3 – Water Purchases and Treatment Costs

Attachment 4 – Budget Status Report

Attachment 5 – Schedule of Cash and Investments



*Budgeted amounts are based on the Adopted Multi-Year Budget for Fiscal Years 2020 and 2021.

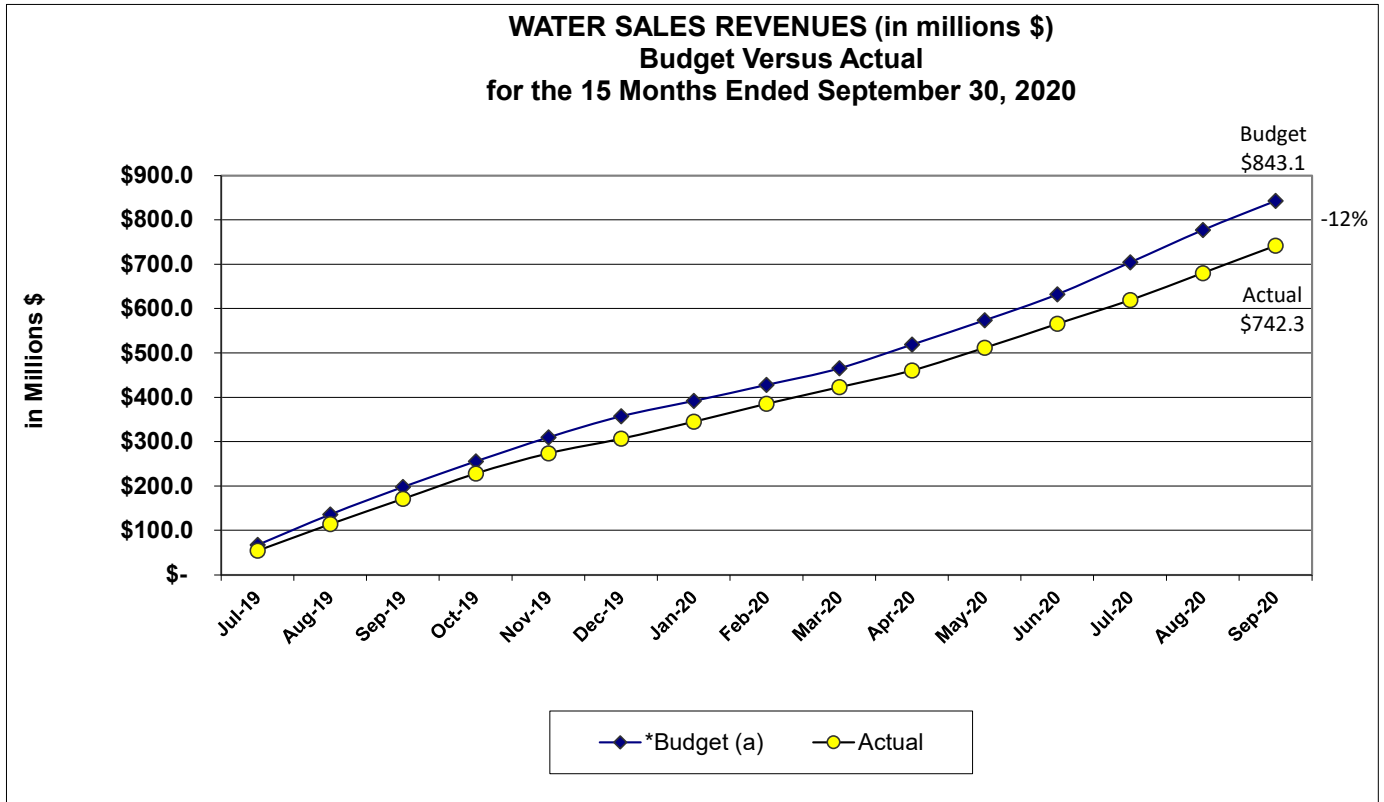
Fiscal Year 2020 Cumulative Water Sales (AF)

Months	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20
*Budget (a)	47,103	95,717	138,285	177,013	213,249	243,725	261,414	280,533	300,877	335,479	370,081	408,524
Actual	35,833	77,374	116,148	155,148	184,280	201,341	222,340	245,178	266,012	286,277	318,292	354,007
AF Difference (b)	(11,270)	(18,343)	(22,137)	(21,865)	(28,969)	(42,384)	(39,074)	(35,355)	(34,865)	(49,202)	(51,789)	(54,517)
Cum. Actual AF												
% Difference (b/a)	-24%	-19%	-16%	-12%	-14%	-17%	-15%	-13%	-12%	-15%	-14%	-13%

Fiscal Year 2021 Cumulative Water Sales (AF)

Months	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
*Budget (a)	48,841	99,250	143,391	183,548	221,122	252,723	271,065	290,891	311,986	347,865	383,744	423,465
Actual	33,361	73,635	115,016	-	-	-	-	-	-	-	-	-
AF Difference (b)	(15,480)	(25,615)	(28,375)									
Cum. Actual AF												
% Difference (b/a)	-32%	-26%	-20%									

	FY20	FY21 through Sep-20	Total
Budget	408,524	143,391	551,915
Actual	354,007	115,016	469,023
Difference	(54,517)	(28,375)	(82,892)
% Difference	-13%	-20%	-15%



*Budgeted amounts are based on the Adopted Multi-Year Budget for Fiscal Years 2020 and 2021.

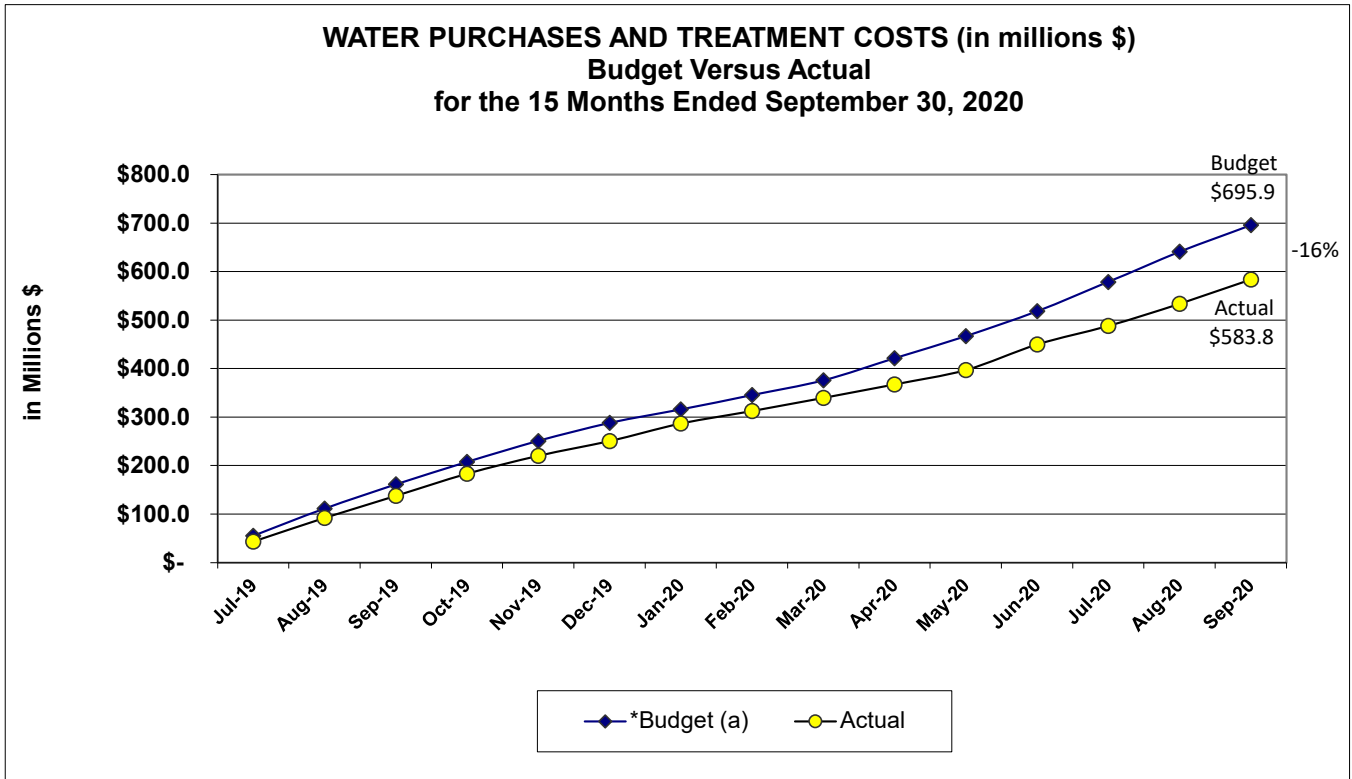
Fiscal Year 2020 Cumulative Water Sales (in millions \$)

Months	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20
*Budget (a)	\$ 67.4	\$ 136.3	\$ 198.0	\$ 255.5	\$ 310.0	\$ 357.7	\$ 392.1	\$ 428.0	\$ 465.4	\$ 519.4	\$ 573.7	\$ 632.6
Actual	54.2	114.5	171.3	228.2	274.1	306.7	345.2	385.5	423.0	460.9	512.0	565.8
Difference (b)	\$ (13.2)	\$ (21.8)	\$ (26.7)	\$ (27.3)	\$ (35.9)	\$ (51.0)	\$ (46.9)	\$ (42.5)	\$ (42.4)	\$ (58.5)	\$ (61.7)	\$ (66.8)
Cum. Actual												
% Difference (b/a)	-20%	-16%	-13%	-11%	-12%	-14%	-12%	-10%	-9%	-11%	-11%	-11%

Fiscal Year 2021 Cumulative Water Sales (in millions \$)

Months	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
*Budget (a)	\$ 71.7	\$ 145.0	\$ 210.5	\$ 271.5	\$ 329.2	\$ 379.8	\$ 416.3	\$ 454.6	\$ 494.3	\$ 552.5	\$ 610.8	\$ 674.3
Actual	53.6	114.5	176.5	-	-	-	-	-	-	-	-	-
Difference (b)	\$ (18.1)	\$ (30.5)	\$ (34.0)									
Cum. Actual												
% Difference (b/a)	-25%	-21%	-16%									

	FY20	FY21 through Sep-20	Total
Budget	\$ 632.6	\$ 210.5	\$ 843.1
Actual	565.8	176.5	742.3
Difference	\$ (66.8)	\$ (34.0)	\$ (100.8)
% Difference	-11%	-16%	-12%



*Budgeted amounts are based on the Adopted Multi-Year Budget for Fiscal Years 2020 and 2021, as amended by the Board.

Fiscal Year 2020 Cumulative Cost of Water Purchases and Treatment (in millions \$)

Months	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20
*Budget (a)	\$ 55.4	\$ 111.6	\$ 161.3	\$ 207.7	\$ 250.9	\$ 288.0	\$ 316.0	\$ 345.3	\$ 375.9	\$ 421.4	\$ 467.2	\$ 518.5
Actual	43.6	92.0	137.5	183.4	220.0	250.8	286.6	312.7	339.8	367.5	397.4	449.8
Difference (b)	\$ (11.8)	\$ (19.6)	\$ (23.8)	\$ (24.3)	\$ (30.9)	\$ (37.2)	\$ (29.4)	\$ (32.6)	\$ (36.1)	\$ (53.9)	\$ (69.8)	\$ (68.7)
Cum. Actual												
% Difference (b/a)	-21%	-18%	-15%	-12%	-12%	-13%	-9%	-9%	-10%	-13%	-15%	-13%

Fiscal Year 2021 Cumulative Cost of Water Purchases and Treatment (in millions \$)

Months	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
*Budget (a)	\$ 60.4	\$ 122.6	\$ 177.4	\$ 228.3	\$ 275.8	\$ 316.9	\$ 345.8	\$ 376.3	\$ 408.0	\$ 455.9	\$ 504.0	\$ 557.0
Actual	38.2	84.1	134.0	-	-	-	-	-	-	-	-	-
Difference (b)	\$ (22.2)	\$ (38.5)	\$ (43.4)									
Cum. Actual												
% Difference (b/a)	-37%	-31%	-24%									

	FY20	FY21 through Sep-20	Total
Budget	\$ 518.5	\$ 177.4	\$ 695.9
Actual	449.8	134.0	583.8
Difference	\$ (68.7)	\$ (43.4)	\$ (112.1)
% Difference	-13%	-24%	-16%

San Diego County Water Authority
Fiscal Years 2020 and 2021 Budget Status Report
For the 15 Months Ended September 30, 2020
Unaudited

[A]	[B]	[C]	Revenues = [-B + C] Expenses = [B - C]	[C / A]	
FY 2020 & 2021 (15 months - 63%)					
FY 2020 & 2021 Amended Budget	15 Months Period-to-Date Amended Budget (a)	15 Months Period-to-Date Actual	Variance Positive (Negative)	Actual to FY 2020 & 2021 Amended Budget	
Net Water Sales Revenue					
Water Sales	\$ 1,306,919,000	\$ 843,105,292 (b)	\$ 742,283,316	\$ (100,821,976)	57%
Water Purchases & Treatment	1,075,463,402	695,941,118 (b)	583,833,158	112,107,960	54%
Total Net Water Sales Revenue	231,455,598	147,164,174	158,450,158	11,285,984	68%
Revenues and Other Income					
Infrastructure Access Charges	81,656,000	46,986,457	47,099,364	112,907	58%
Property Taxes and In-Lieu Charges	28,304,000 (c)	14,869,605 (n)	16,545,977	1,676,372	58%
Investment Income	11,501,000 (d)	6,686,608 (n)	8,210,369	1,523,762	71%
Hydroelectric Revenue	7,350,000 (e)	4,593,750	4,055,588	(538,162)	55%
Grant Reimbursements	27,327,000	20,324,956 (n)	9,310,316	(11,014,640)	34%
Build America Bonds Subsidy	21,104,000	13,199,884	13,283,799 (l)	83,915	63%
Other Income	2,528,000	2,330,000 (n)	4,335,533	2,005,533	172%
Capital Contributions:					
Capacity Charges	33,220,000 (f)	16,462,636 (n)	18,236,449	1,773,813	55%
Water Standby Availability Charges	22,221,000 (g)	11,109,981 (n)	11,233,132	123,151	51%
Contributions in Aid of Capital Improvement Program (CIP)	1,855,000 (h)	800,000 (n)	2,725,500	1,925,500	147%
Total Revenues and Other Income	237,066,000	137,363,877	135,036,027	(2,327,850)	57%
Total Revenues	468,521,598	284,528,051	293,486,185	8,958,134	63%
Expenses					
Debt Service	297,432,000 (i)	173,309,655 (n)	181,746,911	(8,437,256)	61%
QSA Mitigation	4,711,000 (j)	3,660,053 (n)	3,660,053	-	78%
Equipment Replacement	6,024,000	3,402,188 (n)	1,803,746	1,598,442	30%
Grant Expenses	26,323,000	19,343,355 (n)	6,131,991	13,211,364	23%
Other Expenses	3,888,000	2,655,000	5,014,359	(2,359,359)	129%
Operating Departments (see below)	111,503,285 (k)	68,433,389	66,755,113	1,678,276	60%
Total Expenses	449,881,285	270,803,640	265,112,173	5,691,467	59%
Net Revenues Before CIP	\$ 18,640,313	\$ 13,724,411	\$ 28,374,012	\$ 14,649,601	152%
CIP Expenses*	\$ 162,222,000	\$ 114,117,664 (n)	\$ 74,346,536	\$ 39,771,128	46%
Net Fund Withdrawals	\$ (143,581,687) (m)	\$ (100,393,253)	\$ (45,972,524)	\$ 54,420,729	32%

*(CIP Expenses are all funded by Pay-As-You-Go Fund)

Operating Departments Detail					
Administrative Services	\$ 13,611,163	\$ 8,283,744	\$ 8,226,730	\$ 57,013	60%
Colorado River Program	3,458,721	2,129,185	1,954,695	174,490	57%
Engineering	8,007,603	4,920,755	4,981,424	(60,669)	62%
Finance	5,480,705	3,314,608	3,192,737	121,871	58%
General Counsel	6,689,550	4,686,024	3,853,770	832,254	58%
General Manager & Board of Directors	6,816,751	4,997,997	4,759,479	238,517	70%
Government Relations	1,351,581	337,895	202,836	135,059	15%
Human Resources	1,551,617	387,904	264,632	123,272	17%
MWD Program	4,045,097	2,497,853	2,122,217	375,636	52%
Operations & Maintenance	42,710,716	26,368,716	23,630,892	2,737,824	55%
Public Affairs	7,270,725	4,562,102	4,226,833	335,269	58%
Water Resources	10,509,056	5,946,608	5,215,031	731,577	50%
Actuarial amounts related to Pensions/OPEB	-	-	4,123,837	(4,123,837)	---
Total Operating Departments	\$ 111,503,285	\$ 68,433,389	\$ 66,755,113	\$ 1,678,276	60%

**San Diego County Water Authority
Fiscal Years 2020 and 2021 Budget Status Report
For the 15 Months Ended September 30, 2020**

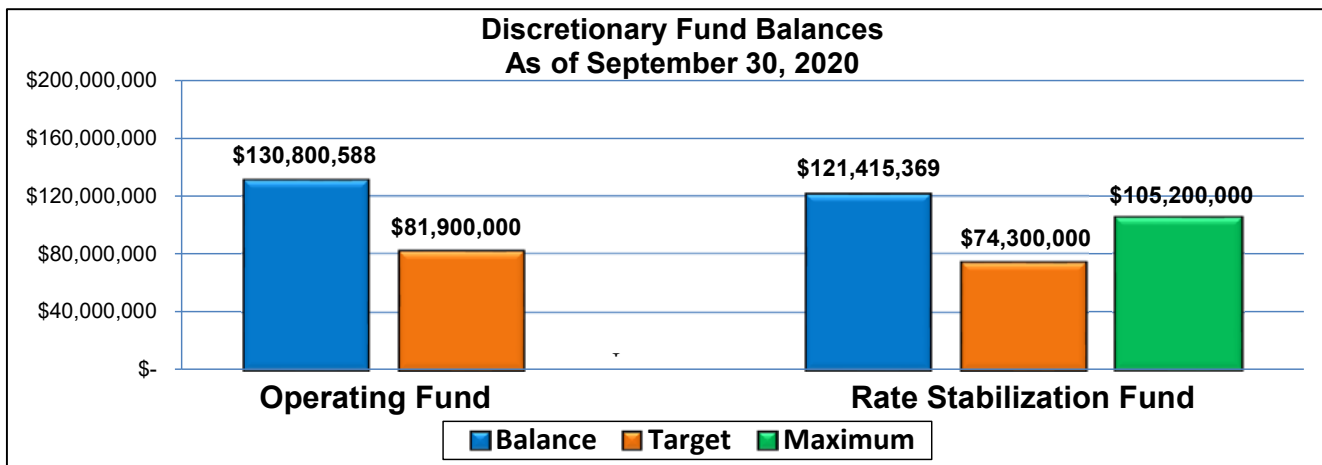
Notes to the Budget Status Report:

- a) Period-to-date budgeted amounts are 15/24ths (63%) of Fiscal Years 2020 and 2021 amended budget unless noted.
- b) Water sales and water purchases period-to-date budgeted amounts are based on projected acre-feet calculated per month.
- c) Property taxes are primarily received in December and April. In-lieu charges in the amount of \$625,709 for Fiscal Year 2020 and \$642,733 for Fiscal Year 2021 are received quarterly from the City of San Diego.
- d) Investment income excludes unrealized gains/losses, which are non-cash transactions.
- e) Hydroelectric revenue budget amount includes Rancho Penasquitos Hydro-generation and Pressure Control Facility (Rancho Hydro) and Lake Hodges Pumped Storage Facility (Hodges Hydro).
- f) Capacity charges are primarily received in July, October, January and April, after the quarterly period ends, and accrued revenue are recorded for the quarter ending June.
- g) Water standby availability charges are primarily received in January and May.
- h) Contributions in aid of capital improvement program include planned reimbursements for miscellaneous projects.
- i) Bonds and Certificates of Participation debt service payments are due semi-annually on November 1 and May 1. Pipeline Bonds, Series 2019 debt service payments are due semi-annually on July 1 and January 1. Debt Service includes principal, interest expense, and debt service fees. Amortization expense relating to long-term debt, such as discounts, premiums, and deferred gain/loss on refunding are excluded because they are non-cash transactions. Short-term debt for Commercial Paper are paid monthly.
- j) QSA Mitigation includes: 1) Fiscal Year 2020 contributions of \$1,750,000 due July 1 and \$1,060,053 due December 31; and 2) Fiscal Year 2021 contributions of \$850,000 due July 1 and \$1,050,836 due December 31.
- k) Amounts include capital equipment purchases included in the project budget.
- l) The semi-annual subsidy payments from the United States Treasury equal to 35 percent of the interest payable on the Series 2010B Bonds were reduced under Congressionally-mandated sequestration.
- m) Represents withdraws from fund balances.
- n) Period-to-date budgeted amounts adjusted based on items occurring on a periodic basis.

**San Diego County Water Authority
Schedule of Cash and Investments
As of September 30, and August 31, 2020**

Unaudited

	<u>September</u>		<u>August</u>		<u>Target</u>
Operating Fund	\$ 130,800,588		\$ 115,622,844		\$ 81,900,000
Equipment Replacement Fund	2,646,065		2,701,492		
Canal Maintenance Fund	141,589		94,369		
Rate Stabilization Fund	121,415,369		121,205,203		\$ 74,300,000
Total Unrestricted Funds ⁽¹⁾	91% <u>255,003,611</u>		83% <u>239,623,908</u>		
Pay-As-You-Go Fund ⁽¹⁾	2,566,298		27,241,682		
Debt Service Reserve Funds	22,214,775		22,216,037		
Total Restricted Funds	9% <u>24,781,073</u>		17% <u>49,457,719</u>		
Total Cash and Investments	\$ <u><u>279,784,684</u></u>		\$ <u><u>289,081,627</u></u>		



Note:

⁽¹⁾ Total Unrestricted Funds and the Pay-As-You-Go Fund represent the Pooled Funds in the Treasurer's Report.

Reserve Fund Categories

Operating Fund: The Water Authority's working capital and emergency operating reserve. The Operating Fund's policy requires 45 days of average annual operating expenses to be kept in reserves as assessed on an annual basis.

Stored Water Fund (SWF): This fund provides working capital to purchase water inventory necessary to fully utilize the Water Authority's storage facilities. A 70,000 acre-feet target was established for Carryover Storage inventory along with a maximum of 100,000 acre-feet, which is the storage capacity. The SWF is to only hold a cash position if the cost to replace the target amount is below the current value of water inventory in the fund.

Equipment Replacement Fund (ERF): The ERF is funded by transfers from the Operating Fund for capital equipment purchases such as computers, vehicles, and SCADA systems and is used to replace equipment which has reached the end of its effective useful life.

Canal Maintenance Fund: This fund provides for the large periodic maintenance expenses of the All-American and Coachella Canals that is estimated to occur every five to eight years.

Rate Stabilization Fund (RSF): The RSF holds the water revenues greater than expenditures in years of strong water sales. Funds can then be used to mitigate "rate shock" in years of weak water sales and/or to manage debt service coverage. The RSF target balance is equal to the financial impact of 2.5 years of wet weather or mandatory restrictions and the maximum fund balance is equal to the financial impact of 3.5 years of wet weather or mandatory restrictions. The current balance in this fund represents approximately 163% of the targeted value of \$74.3 million and 115% of the maximum balance of \$105.2 million.

Pay-As-You-Go Fund (PAYGO): The PAYGO fund collects Capacity Charges and Water Standby Availability Charges to be used to pay for the cash portion of the CIP. The funds are dedicated for construction outlays as well as debt service.

Debt Service Reserve Fund: This fund contains the required legal reserve for Water Authority debt issues. Such reserves are held for the purpose of making an issue's annual debt service payments in the event the Water Authority should be unable to make such payments. The funds are held by trustees and interest earned is transferred into the Operating Fund and is not restricted.